



## District Health Assessment for Multiple District 305 through December 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
305 N1		105	1	106	100%	1	25	-24	2903	24	2927	241	988	-747	-20.33%	3,745	28	31%	5	570	0%	32%	1%	4%	30	12	
305 N2		87	0	87	0%	2	9	-7	2138	0	2138	219	322	-103	-4.60%	2,308	25	38%	4	171	0%	33%	9%	2%	21	7	
305 S		80	1	81	100%	0	8	-8	1398	26	1424	88	220	-132	-8.48%	1,696	17	70%	10	117	0%	27%	5%	5%	20	5	
		272	2	274	100%	3	42	-39	6439	50	6489	548	1530	-982	-13.14%	7,749	24	45%	6	858	0%	31%	5%	4%	71	24	



## District Health Assessment for Multiple District 306 through December 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
306 A1		65	5	70	100%	2	4	-2	1571	91	1662	139	127	12	0.73%	1,695	24	29%	6	30	25%	11%	0%	17%	19	8	
306 A2		94	3	97	100%	2	5	-3	2311	76	2387	171	416	-245	-9.31%	2,482	25	33%	7	88	0%	9%	3%	7%	25	12	
306 B1		85	3	88	100%	1	2	-1	2449	80	2529	168	158	10	0.40%	2,509	29	22%	3	35	0%	14%	2%	10%	24	12	
306 B2		101	2	103	100%	0	3	-3	2739	54	2793	140	233	-93	-3.22%	2,837	27	32%	10	59	0%	13%	0%	4%	26	13	
306 C1		91	0	91	0%	3	8	-5	2537	0	2537	392	283	109	4.49%	2,419	28	23%	6	114	38%	1%	0%	10%	23	10	
306 C2		86	1	87	100%	2	7	-5	2269	15	2284	218	229	-11	-0.48%	2,391	26	37%	6	108	14%	5%	2%	10%	25	11	
		522	14	536	100%	10	29	-19	13876	316	14192	1228	1446	-218	-1.51%	14,333	27	29%	6	434	17%	9%	1%	9%	142	66	



## District Health Assessment for Multiple District 315 through December 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
315A1		103	0	103	0%	9	0	9	2612	0	2612	339	116	223	9.33%	2,112	25	37%	0	0	0%	41%	6%	4%	30	15	
315A2		190	6	196	100%	2	1	1	5998	321	6319	282	175	107	1.72%	5,099	32	24%	1	15	0%	67%	10%	5%	33	17	
315B1		102	28	130	100%	0	3	-3	2447	616	3063	61	302	-241	-7.29%	3,199	24	27%	5	76	0%	59%	49%	23%	0	1	
315B2		89	8	97	100%	5	0	5	2167	163	2330	187	145	42	1.84%	2,288	24	20%	0	0	0%	18%	1%	16%	22	11	
315B3		75	0	75	0%	4	2	2	1356	0	1356	172	186	-14	-1.02%	1,187	18	53%	11	46	0%	60%	9%	4%	0	0	
315B4		76	17	93	100%	4	1	3	2616	286	2902	296	105	191	7.05%	2,638	34	28%	2	3	0%	15%	13%	18%	26	12	
		635	59	694	100%	24	7	17	17196	1386	18582	1337	1029	308	1.69%	16,523	29	30%	6	140	0%	47%	16%	11%	111	56	



## District Health Assessment for Multiple District 316 through December 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
316 A		51	2	53	100%	2	1	1	2048	67	2115	316	86	230	12.20%	2,038	40	15%	27	0	0%	9%	0%	8%	12	5	2ndVDG
316 B		58	0	58	0%	2	0	2	1759	0	1759	116	161	-45	-2.49%	1,773	30	38%	0	0	0%	10%	0%	7%	12	5	
316 D		132	0	132	0%	0	4	-4	3713	0	3713	99	874	-775	-17.27%	4,704	28	48%	13	734	0%	46%	0%	3%	33	11	
316 G		65	0	65	0%	1	7	-6	2583	0	2583	170	287	-117	-4.33%	2,699	40	22%	6	111	0%	28%	0%	9%	17	5	
316 H		45	1	46	100%	0	11	-11	1633	25	1658	85	894	-809	-32.79%	1,710	36	24%	6	766	0%	30%	7%	7%	12	6	
316 J		43	1	44	100%	3	4	-1	1561	32	1593	104	180	-76	-4.55%	1,719	36	27%	11	54	0%	34%	0%	5%	11	4	
		394	4	398	100%	8	27	-19	13297	124	13421	890	2482	-1592	-10.60%	14,643	34	33%	9	1,665	0%	30%	1%	6%	97	36	



## District Health Assessment for Multiple District 317 through December 2019

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
317 A		168	0	168	0%	28	1	27	5191	0	5191	981	346	635	13.94%	4,540	31	19%	8	0	100%	29%	2%	5%	41	14	
317 B		102	0	102	0%	3	5	-2	3528	0	3528	210	225	-15	-0.42%	3,453	35	21%	1	107	0%	22%	1%	4%	23	11	GLT
317 C		91	1	92	100%	11	8	3	2669	28	2697	414	375	39	1.47%	2,551	29	21%	14	228	0%	3%	0%	8%	22	8	
317 D		98	0	98	0%	2	1	1	3867	0	3867	227	214	13	0.34%	3,785	39	14%	6	18	0%	19%	1%	5%	30	11	
317 E		46	0	46	0%	1	6	-5	1663	0	1663	111	343	-232	-12.24%	1,825	36	17%	9	257	0%	4%	4%	11%	12	6	
317 F		59	1	60	100%	3	1	2	1778	29	1807	184	135	49	2.79%	1,824	30	22%	5	20	0%	2%	0%	13%	15	5	
		<b>564</b>	<b>2</b>	<b>566</b>	<b>100%</b>	<b>48</b>	<b>22</b>	<b>26</b>	<b>18696</b>	<b>57</b>	<b>18753</b>	<b>2127</b>	<b>1638</b>	<b>489</b>	<b>2.68%</b>	<b>17,978</b>	<b>33</b>	<b>19%</b>	<b>8</b>	<b>630</b>	<b>5%</b>	<b>17%</b>	<b>1%</b>	<b>7%</b>	<b>143</b>	<b>55</b>	



## District Health Assessment for Multiple District 318 through December 2019

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
318 A		128	0	128	0%	8	4	4	3988	0	3988	312	264	48	1.22%	3,987	31	21%	5	55	25%	11%	0%	2%	26	13	
318 B		118	0	118	0%	3	2	1	3751	0	3751	186	246	-60	-1.57%	3,629	32	24%	2	68	0%	25%	6%	4%	28	14	
318 C		115	1	116	100%	3	6	-3	4103	22	4125	157	341	-184	-4.27%	4,195	36	9%	12	154	0%	14%	0%	9%	25	12	
318 D		148	0	148	0%	2	14	-12	5531	0	5531	241	682	-441	-7.38%	5,683	37	12%	9	282	0%	16%	5%	2%	36	18	
318 E		136	1	137	100%	1	7	-6	5485	26	5511	270	533	-263	-4.55%	5,580	40	9%	3	157	0%	9%	1%	4%	31	12	
		645	2	647	100%	17	33	-16	22858	48	22906	1166	2066	-900	-3.78%	23,074	36	15%	7	716	3%	15%	2%	4%	146	69	



## District Health Assessment for Multiple District 320 through December 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
320 A		76	1	77	100%	0	2	-2	2753	26	2779	98	314	-216	-7.21%	3,118	36	31%	18	23	50%	16%	4%	6%	18	6	
320 B		62	0	62	0%	0	3	-3	2098	0	2098	224	337	-113	-5.11%	2,116	34	35%	6	46	0%	24%	0%	3%	17	6	
320 C		53	0	53	0%	2	0	2	2117	0	2117	204	147	57	2.77%	2,224	40	15%	0	0	0%	0%	0%	9%	12	4	
320 D		102	0	102	0%	8	1	7	3263	0	3263	473	342	131	4.18%	2,940	32	24%	2	25	0%	32%	0%	12%	27	9	
320 E		64	0	64	0%	0	1	-1	2972	0	2972	141	213	-72	-2.37%	3,025	46	25%	2	27	0%	6%	9%	6%	17	7	
320 F		69	0	69	0%	3	6	-3	2388	0	2388	180	265	-85	-3.44%	2,647	35	29%	5	100	0%	0%	0%	3%	22	7	
320 G		63	1	64	100%	2	3	-1	2320	20	2340	206	212	-6	-0.26%	2,429	37	20%	4	50	0%	2%	0%	22%	18	6	
		489	2	491	100%	15	16	-1	17911	46	17957	1526	1830	-304	-1.66%	18,499	37	26%	6	271	6%	13%	2%	9%	131	45	



## District Health Assessment for Multiple District 321 through December 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
321A1		49	2	51	100%	0	1	-1	1694	26	1720	45	127	-82	-4.55%	1,759	35	31%	15	23	0%	59%	8%	10%	12	5	
321A2		134	2	136	100%	4	4	0	3842	46	3888	258	336	-78	-1.97%	3,896	29	26%	17	82	0%	43%	0%	6%	45	15	
321A3		92	2	94	100%	2	1	1	2038	43	2081	145	176	-31	-1.47%	2,027	22	54%	1	25	0%	41%	1%	9%	22	8	
321B1		95	1	96	100%	8	3	5	3012	29	3041	359	177	182	6.37%	2,895	32	27%	10	24	33%	0%	0%	6%	25	10	
321B2		54	1	55	0%	0	3	-3	1753	20	1773	59	121	-62	-3.38%	1,706	32	22%	15	51	0%	62%	2%	0%	12	6	
321C1		143	3	146	100%	2	8	-6	4436	37	4473	172	383	-211	-4.50%	4,580	31	40%	15	221	0%	49%	9%	5%	38	21	
321C2		78	0	78	0%	2	2	0	3210	0	3210	107	348	-241	-6.98%	3,389	41	10%	8	54	0%	35%	8%	5%	24	11	
321 D		115	1	116	100%	3	17	-14	3806	20	3826	258	581	-323	-7.79%	4,189	33	30%	9	350	0%	52%	14%	8%	51	18	
321 E		88	0	88	0%	7	1	6	2993	0	2993	324	246	78	2.68%	2,887	34	15%	1	10	0%	32%	0%	14%	29	15	
321 F		121	1	122	100%	3	13	-10	3598	31	3633	257	567	-310	-7.86%	3,618	30	33%	16	330	0%	32%	0%	9%	36	10	
		969	13	982	92%	31	53	-22	30382	252	30638	1984	3062	-1078	-3.40%	30,946	32	30%	13	1,170	2%	39%	4%	7%	294	119	





## District Health Assessment for Multiple District 322 through December 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
322 A		75	0	75	0%	2	13	-11	3285	0	3285	120	860	-740	-18.39%	3,547	44	8%	5	456	0%	24%	0%	5%	22	10	
322 B1		77	1	78	100%	6	7	-1	3671	35	3706	274	547	-273	-6.86%	3,329	48	5%	12	185	14%	13%	1%	5%	11	0	
322 B2		75	1	76	100%	9	3	6	2878	10	2888	278	160	118	4.26%	2,811	38	29%	4	35	33%	12%	3%	3%	15	7	
322C1		110	2	112	100%	8	27	-19	3352	35	3387	325	887	-562	-14.23%	3,985	30	26%	3	712	0%	22%	0%	4%	28	12	
322C2		45	0	45	0%	3	8	-5	2070	0	2070	108	414	-306	-12.88%	2,306	46	11%	20	194	0%	36%	7%	4%	11	6	
322C3		98	0	98	0%	2	7	-5	3401	0	3401	153	350	-197	-5.48%	3,512	35	26%	6	141	0%	43%	8%	4%	25	10	
322C4	T(9)	39	0	39	0%	1	6	-5	1174	0	1174	108	209	-101	-7.92%	1,168	30	28%	7	159	0%	44%	5%	18%	12	6	
322C5		45	1	46	100%	1	20	-19	1457	16	1473	92	601	-509	-25.68%	1,903	32	26%	5	482	0%	35%	4%	7%	11	5	
322 D		75	0	75	0%	5	3	2	3017	0	3017	225	218	7	0.23%	2,881	40	5%	9	70	0%	32%	1%	9%	18	8	
322 E		123	1	124	100%	6	13	-7	4532	20	4552	262	502	-240	-5.01%	4,758	37	17%	6	291	0%	40%	6%	6%	36	18	
322 F		109	0	109	0%	9	10	-1	3784	0	3784	441	358	83	2.24%	3,784	35	3%	4	199	0%	44%	1%	2%	19	8	
322 G		64	0	64	0%	3	2	1	3171	0	3171	314	183	131	4.31%	3,139	50	6%	9	61	0%	27%	3%	13%	14	7	
		<b>935</b>	<b>6</b>	<b>941</b>	<b>100%</b>	<b>55</b>	<b>119</b>	<b>-64</b>	<b>35792</b>	<b>116</b>	<b>35908</b>	<b>2700</b>	<b>5289</b>	<b>-2589</b>	<b>-6.73%</b>	<b>37,123</b>	<b>38</b>	<b>16%</b>	<b>6</b>	<b>2,985</b>	<b>2%</b>	<b>31%</b>	<b>3%</b>	<b>6%</b>	<b>222</b>	<b>97</b>	



## District Health Assessment for Multiple District 3231 through December 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1		58	0	58	0%	0	4	-4	1707	0	1707	36	203	-167	-8.91%	1,934	29	47%	18	50	50%	10%	0%	2%	8	4	
3231A2		94	2	96	100%	3	8	-5	3512	50	3562	315	426	-111	-3.02%	3,897	37	26%	6	133	0%	2%	2%	7%	21	7	
3231A3		128	1	129	100%	0	4	-4	7446	4	7450	178	1065	-887	-10.64%	8,468	58	25%	9	265	0%	20%	2%	5%	21	7	
		280	3	283	100%	3	16	-13	12665	54	12719	529	1694	-1165	-8.39%	14,299	45	30%	10	448	13%	12%	1%	5%	50	18	



## District Health Assessment for Multiple District 3232 through December 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength			Cancellation			Reports		Finance	Leadership		
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3232B1		71	1	72	100%	10	13	-3	4002	11	4013	508	1316	-808	-16.76%	3,335	56	24%	2	541	0%	35%	8%	1%	10	5	
3232B2		51	0	51	0%	3	2	1	4631	0	4631	302	428	-126	-2.65%	3,518	91	16%	2	53	0%	4%	2%	4%	9	4	
3232F1		75	0	75	0%	0	7	-7	2989	0	2989	69	262	-193	-6.07%	2,605	40	33%	16	89	29%	17%	3%	3%	16	8	
3232F2		73	1	74	100%	0	5	-5	3208	5	3213	184	416	-232	-6.73%	3,000	44	19%	5	98	0%	26%	4%	4%	18	4	
3232 J		58	0	58	0%	1	3	-2	2479	0	2479	160	105	55	2.27%	2,121	43	26%	7	52	0%	3%	0%	2%	12	6	
		328	2	330	100%	14	30	-16	17309	16	17325	1223	2527	-1304	-7.00%	14,579	53	24%	6	833	7%	18%	4%	3%	65	27	



## District Health Assessment for Multiple District 3233 through December 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3233 C		86	2	88	100%	4	8	-4	2598	49	2647	115	291	-176	-6.23%	2,960	30	34%	21	172	0%	34%	0%	2%	25	11	
3233E1		176	1	177	100%	9	7	2	5706	21	5727	451	521	-70	-1.21%	5,944	32	29%	12	178	0%	44%	15%	7%	44	16	
3233E2		137	4	141	100%	3	10	-7	5625	73	5698	306	528	-222	-3.75%	5,768	41	21%	17	249	10%	42%	0%	8%	48	16	
3233G1		142	2	144	100%	22	8	14	4104	23	4127	428	1130	-702	-14.54%	4,663	29	44%	9	917	13%	30%	3%	3%	31	9	2ndVDG
3233G2		100	1	101	100%	4	4	0	2551	2	2553	119	364	-245	-8.76%	2,600	26	42%	10	45	25%	0%	0%	3%	26	13	
		641	10	651	100%	42	37	5	20584	168	20752	1419	2834	-1415	-6.38%	21,935	32	33%	14	1,561	8%	32%	5%	5%	174	65	



## District Health Assessment for Multiple District 3234 through December 2019

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3234D1		56	1	57	100%	1	2	-1	2042	26	2068	92	110	-18	-0.86%	2,141	36	25%	11	28	50%	16%	5%	7%	15	5	GMT
3234D2		135	1	136	100%	6	3	3	7367	23	7390	427	601	-174	-2.30%	7,679	55	13%	19	225	0%	26%	5%	7%	28	7	
3234H1		86	3	89	100%	2	6	-4	2954	47	3001	147	465	-318	-9.58%	2,906	34	22%	3	244	0%	33%	3%	8%	24	10	
3234H2		76	0	76	0%	2	6	-4	3179	0	3179	191	325	-134	-4.04%	3,612	42	18%	6	93	0%	21%	5%	5%	22	7	
		<b>353</b>	<b>5</b>	<b>358</b>	<b>100%</b>	<b>11</b>	<b>17</b>	<b>-6</b>	<b>15542</b>	<b>96</b>	<b>15638</b>	<b>857</b>	<b>1501</b>	<b>-644</b>	<b>-3.96%</b>	<b>16,338</b>	<b>44</b>	<b>18%</b>	<b>7</b>	<b>590</b>	<b>6%</b>	<b>25%</b>	<b>5%</b>	<b>7%</b>	<b>89</b>	<b>29</b>	



## District Health Assessment for Multiple District 324 through December 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
324A1		173	1	174	100%	5	8	-3	5512	0	5512	528	469	59	1.08%	5,783	32	18%	10	128	13%	16%	0%	8%	36	12	
324A2		196	1	197	100%	7	24	-17	8371	30	8401	468	1101	-633	-7.01%	9,147	43	7%	7	582	0%	20%	1%	2%	60	15	
324A3		95	4	99	100%	5	4	1	3441	107	3548	321	220	101	2.93%	3,406	36	12%	2	76	0%	0%	0%	10%	30	10	
324A4		133	2	135	100%	5	1	4	4905	45	4950	367	303	64	1.31%	5,083	37	16%	1	17	0%	0%	0%	4%	32	10	
324A5		58	0	58	0%	1	2	-1	1984	0	1984	138	155	-17	-0.85%	2,017	34	22%	5	35	0%	5%	5%	3%	12	6	
324A6		139	1	140	100%	5	8	-3	4613	224	4837	414	620	-206	-4.08%	4,706	33	24%	7	263	13%	0%	0%	8%	32	19	
324A8		61	1	62	100%	0	2	-2	2253	40	2293	48	128	-80	-3.37%	1,859	37	31%	7	65	0%	13%	6%	8%	8	4	
324B1		94	1	95	100%	0	3	-3	6983	34	7017	391	424	-33	-0.47%	5,857	74	7%	7	74	0%	11%	1%	9%	25	6	
324B2		170	2	172	100%	3	5	-2	12463	32	12495	421	1233	-812	-6.10%	11,983	73	10%	8	413	20%	10%	1%	5%	35	13	
324B3		161	2	163	100%	3	13	-10	6197	50	6247	301	708	-407	-6.12%	6,964	38	27%	12	321	15%	28%	3%	2%	35	8	
324B4		134	6	140	100%	11	0	11	5048	180	5228	1140	181	959	22.46%	4,259	38	13%	0	0	0%	0%	0%	20%	33	9	
324B5		79	0	79	0%	7	1	6	2784	0	2784	227	872	-645	-18.81%	3,213	35	25%	34	47	0%	8%	0%	6%	15	3	GST
		1493	21	1514	100%	52	71	-19	64554	742	65296	4764	6414	-1650	-2.46%	64,277	44	16%	8	2,021	7%	10%	1%	7%	353	115	



## District Health Assessment for Multiple District 325 through December 2019

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
325A1		261	1	262	100%	62	10	52	6751	23	6774	1702	789	913	15.58%	5,482	26	29%	3	250	0%	37%	5%	8%	56	26	
325A2		190	4	194	100%	16	6	10	5073	62	5135	666	699	-33	-0.64%	5,046	27	32%	4	183	0%	32%	0%	5%	49	24	
325B1		460	8	468	100%	108	3	105	12352	124	12476	2928	1043	1885	17.80%	10,875	27	19%	7	57	0%	37%	1%	4%	116	55	
325B2		367	3	370	100%	23	22	1	8691	57	8748	847	998	-151	-1.70%	8,910	24	33%	4	359	0%	54%	0%	7%	119	55	
		1278	16	1294	100%	209	41	168	32867	266	33133	6143	3529	2614	8.57%	30,313	26	27%	4	849	0%	41%	1%	6%	340	160	



## District Health Assessment for District 351 through December 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership						Member Strength		Cancellation			Reports		Finance	Leadership				
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
351		112	1	113	100%	1	1	0	2304	15	2319	134	162	-28	-1.19%	2,334	21	50%	3	2	100%	49%	3%	7%	31	14	
		112	1	113	100%	1	1	0	2304	15	2319	134	162	-28	-1.19%	2,334	21	50%	3	2	100%	49%	3%	7%	31	14	





District Health Assessment for Ident 5791 - BAHRAIN - UND through December 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5791 - BAHRAIN		3	0	3	0%	0	0	0	77	0	77	6	4	2	2.67%	59	26	67%	0	0	0%	33%	0%	0%	0	0	
		3	0	3	0%	0	0	0	77	0	77	6	4	2	2.67%	59	26	67%	0	0	0%	33%	0%	0%	0	0	



District Health Assessment for Ident 5943 - UNITED ARAB EMIRATES - UND through December 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5943 - UNITED ARAB EMIRATES		1	0	1	0%	1	5	-4	30	0	30	37	135	-98	-76.56%	143	30	0%	2	135	0%	0%	0%	100%	0	0	
		1	0	1	0%	1	5	-4	30	0	30	37	135	-98	-76.56%	143	30	0%	2	135	0%	0%	0%	100%	0	0	

\* - District Status: P - Provisional, T - Transitional.

\*\* - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.